

THE GEORGE WASHINGTON UNIVERSITY  
Washington, D. C.  
Minutes - The Faculty Senate  
Regular Meeting, Friday, April 14, 1972  
Faculty Conference Room, sixth floor of the Library

Minute 1 President Elliott presided. Upon being informed by the Secretary there was a quorum present, he called the meeting to order at 2:10 and then welcomed to the Senate the following newly-elected SGBA Senate Members: Phillip D. Grub, Associate Professor of Business Administration; Guy Black, Associate Professor of Business Economics (serving temporarily in the absence of Professor Cloutier).

Present:

Lloyd H. Elliott  
Harold F. Bright  
Frederick R. Houser  
Richard C. Allen  
Grover L. Angel  
Guy Black  
James L. Breen  
Milton Crane  
Roderic H. Davison  
Marvin Eisenberg  
Joseph Foa  
Marvin Gordon  
William B. Griffith  
Phillip D. Grub  
Louis J. Harris  
Philip H. Highfill, Jr.  
John Kaye  
Frederick R. Kurtz  
Anthony Marinaccio  
John A. Morgan, Jr.  
Alvin E. Parrish  
Howard Pierpont  
David Robinson, Jr.  
Stefan O. Schiff  
William E. Schmidt  
Henry Solomon  
Edwin L. Stevens

Absent:

Arthur E. Burns  
James C. Dockeray  
Robert Kramer  
Harold Liebowitz  
Calvin D. Linton  
John Parks  
Burton M. Sapin  
Rodney Tillman  
Harold C. Hinton  
George V. Vahouny

Minute 2 The minutes of the regular meeting of March 10, 1972, were corrected by the Secretary to show the name "Hyman" included in the tie vote (Minute 5a, line 16). There were no other corrections. It was then moved and seconded the minutes be approved as corrected and it was so ordered.

Minute 3 Faculty Co-chairman Marvin Eisenberg of the Joint Committee of Faculty and Students submitted a written annual report on committee activities (copy attached). He supplemented with the comment that the committee's major difficulty had been in getting a quorum at its meetings. A decision had been made to break up into subcommittees and to call full committee meetings only once a month. An internal rule that anyone who missed a certain number of meetings would be replaced resulted in an improvement in the functioning of the committee.

Minute 4a Professor Eisenberg moved A Resolution to Extend the Joint Committee of Faculty and Students (72/1). Professor Griffith seconded. Professor Stevens asked why the extension was designated for one year only. Professor Eisenberg stated that the committee had been set up on a year-to-year basis by the Senate; there was no other specific reason. Professor Morgan asked for clarification concerning the difficulty with attendance -- had it been caused by one kind of member or another. Professor Eisenberg reported there had been no difficulty with student members who had attended promptly and had participated well. The problem had been with the faculty members, not because they did not wish to attend, but because there had been difficulty in arriving at a reasonable meeting time agreeable to 14 people. However, toward the end of the semester committee functioning had improved, not to 100% efficiency but considerably.

The question was called, put, and 72/1 was adopted unanimously.

4b Acting Chairman Presson S. Shane of the Committee on Appointment, Salary and Promotion Policies, presented a case for optional retirement of faculty members at age 62 if at least twenty years of service had been achieved. The approach was that the faculty member might designate such an option at age 50 in order to trigger an increase to 20% in the University's contribution to his retirement for the succeeding twelve years. The individual would not increase his personal contribution but would receive essentially age-65 benefits at age 62. The increased cost to the University (an additional outlay during the years from age 50-62) would be offset by the savings in filling the early retiree's position with a man at a lower salary during the three years of "early" retirement plus the retiree's foregoing any salary increases after age 60. Professor Shane stated this was only an example of one of the ways the proposal might be financed.

Professor Stevens moved the adoption of A Resolution Relating to the Principle of Optional Retirement at Age 62 (72/2), and Professor Morgan seconded.

There followed a question and answer period between Professor Shane and Professor Kurtz, Dr. Pierpont, Professors Davison, Griffith, Morgan, Angel, Breen and Marinaccio. Professor Shane pointed out there was great temptation among non-pension experts to indulge in design of such plans. They have so many ramifications it was advisable not to design too tightly until all the ramifications could be examined.

Dr. Pierpont moved that Resolution 72/2 be referred to the Committee on Resources for consideration and report at the first Senate meeting of the fall. Professor Marinaccio seconded. Dr. Pierpont explained his reason for so moving was the concern on the part of the faculty that perhaps the necessary monies for such a proposal might be taken from critical areas.

The question was called, put, and the motion to refer 72/2 to the Committee on Resources carried.

- Minute 4c Professor Stevens moved A Resolution to Change the Name of the Committee on Scholarship (72/3) and Professor Grub seconded.

Chairman Raymond R. Fox of the Committee on Scholarship stated this simple change had been requested for a number of years. The "Committee on Student Financial Aid" was a designation which would more accurately reflect the committee's general function, including its rather broad scope of financial aid decisions.

The question was called, put, and Resolution 72/3 was adopted unanimously.

- 4d Professor Stevens moved A Resolution to Permit Award of Board of Trustees Scholarships to Entering Transfer Students (72/4), and Professor Kurtz seconded.

Chairman Fox stated the resolution was directed toward easing the awarding of financial aid to transfer students. They are not eligible for scholarship aid until they have been established for one semester of study. The committee felt it would be advantageous to consider students with two years of study, and with a B average. Such financial aid could be a bridge for moving highly-qualified students into GW from junior and community colleges. The movement is generally toward state universities.

The question was called, put, and Resolution 72/4 was adopted unanimously.

Professor Fox answered questions from Professors Highfill and Davison concerning the requirement of "three semesters." He explained the student would have a substantial record at the other institution by the end of three semesters and financial aid could be considered on this basis, and made available in time for entrance at the beginning of the junior year at GW. GW in this way would not be suspected of raiding junior colleges.

- 4e Professor Stevens moved A Resolution to Permit Board of Trustees Scholarships on Bases Other than Financial Need (72/5), and Professor Grub seconded.

Chairman Fox reported his committee felt the University could eliminate some of the inequity for outstanding scholars of the potential incoming student population by providing some (not full) scholarship support. Professor Fox cited several cases and the amounts of the contributions from parents determined by Princeton (College Scholarship Service) after examination of the parents' confidential reports. Such scholarship support would attract some of the scholars, many of whom are Phi Beta Kappa material, who would otherwise go to state universities.

Professor Morgan cited a case where there was inequity in the determination of financial need: parents with a lower income who had planned to educate their child and had put away money were rated "no financial aid"; parents with a higher income who had spent "to the hilt" qualified for full aid.

The question was called, put, and Resolution 72/5 was adopted unanimously.

Minute 5 Professor Stevens, on behalf of the Executive Committee, placed in nomination before the Senate the following names. They were seconded. The presiding officer pointed out that nominations from the floor were always in order; however, there were no further nominations. The proposed slates carried in all instances.

- a Committee on the Judicial System (for the term ending April 30, 1973)  
Louis J. Harris (Law); Robert E. Park (Law); John E. Ziolkowski (Classics);  
Lois K. G. Schwoerer (History). The President will select two.
- b Student-Faculty Committee on Appeals (for the term ending April 30, 1973)  
Elyce Z. Ferster (Law); Donald Gross (Operations Research); Norayr  
Khatcheressian (Physics); Milton Crane (English); Charles T. Stewart, Jr.  
(Economics). The President will appoint four.
- c Presidential Appeals Board (for the term ending April 30, 1973)  
Leroy S. Merrifield (Law); Presson S. Shane (Engineering Administration);  
Mary Elizabeth Tidball (Physiology); Reuben E. Wood (Chemistry)
- d Joint Committee of Faculty and Students (for the year ending April 30, 1973)  
Anthony Marinaccio (Education), Co-chairman; Alexander Breslow (Pathology);  
Diane Majerus Brewer (Speech); Harold C. Demooddy (Management);  
Edwin J. B. Lewis (Accounting); Theodore Perros (Chemistry);  
David J. Sharpe (Law).
- e Senate Standing Committees  
See attached list.  
(Note: Only three changes were made in the list circulated to the Senate with the agenda -- Professors Foa and Kaye exchanged committee chairmanships -- Professor Foa chairing Physical Facilities and Professor Kaye University Resources. Professor Grub replaced Professor Robinson as Chairman of University Objectives. Professor Robinson has submitted his resignation from the Senate effective upon election of his replacement.)
- f Annual reports for the 1971-72 session were submitted by the following standing committees and are attached to these minutes: Administrative Matters as they affect the Faculty; Admissions and Advanced Standing; Appointment, Salary and Promotion Policies; Educational Policy; Library; Physical Facilities; Public Ceremonies; Research; Scholarship; University Objectives; University Resources.

Special Item of Business Professor Stevens asked for suspension of the rules for the nomination of three faculty members to serve on the Marvin Center Governing Board for a one-year term beginning at next week's meeting of the Board. The vote to suspend was favorable. The following slate was placed in nomination: David Rowley (Chemistry); Theodore Perros (Chemistry); Erik Winslow (Behavioral Sciences). The nominees were serving currently. There were no other nominations. The slate was approved unanimously for appointment by the President.



Minute 6 The Executive Committee recommended the following dates for regular Senate meetings in the 1972-73 session:

May 12, 1971  
September 15, 1972  
October 13, 1972  
November 10, 1972  
December 8, 1972  
January 12, 1973 (open for reconsideration because of the Intersession)  
February 9, 1973

The only exception to the second Friday of the month was September 15, 1972, and after a motion was seconded and adopted concerning that date, the schedule of meetings was agreed to and declared by the Chair to be firm unless some reason to change occurred in the future.

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Professor Allen asked the President if he had given thought to appointing a users' committee for the Athletics/Activities Building. President Elliott stated he had taken no action on it; however, the advisory committee chaired by Dr. Bright was continuing in an advisory role on progression of the building.

Minute 7 Professor Griffith's move to adjourn was seconded, and President Elliott declared the meeting ended at 3:23 p.m.

  
Frederick R. Houser  
Secretary

April 13, 1972

For: The Faculty Senate

From: Professor Marvin F. Eisenberg *Marvin F. Eisenberg*  
Faculty Co-chairman  
Joint Committee of Faculty and Students

Mr. Joseph A. DeRiggi *Joseph A. DeRiggi*  
Student Co-chairman  
Joint Committee of Faculty and Students

Subject: Annual Report.

The Joint Committee of Faculty and Students met, approximately, monthly during the 1971-72 academic year. In addition, various subcommittees met in between the full Committee meetings.

The early meetings were devoted in part to trying to define the purposes and objectives of the Joint Committee. It was decided that the Committee could function most effectively by dividing into subcommittees which would study and make recommendations on problems assigned to them by the full Committee.

The following resolutions were passed by the Joint Committee and forwarded as recommendations to the appropriate personnel.

1. Recommendation for a University Ombudsman,
2. Recommendation of allocation of funds to stipended positions,
3. Recommendation to have open faculty meetings,
4. Recommendation on configuration of the Student Nomination Board,
5. Recommendation on Administrative Procedures Subcommittee,
6. Internal resolution for requesting replacement of members on the Joint Committee,
7. President's Awards Recommendation
8. Student Activities Finance Committee Recommendation

Full details on these resolutions as well as the minutes of the Joint Committee meetings are available on request.

Committee Members

Marvin F. Eisenberg, Faculty Co-chairman  
Joseph A. DeRiggi, Student Co-chairman  
Alexander Breslow  
Diane Brewer  
Max Goldberg  
Irving Kayton

Robert Kenny  
Daniel Kiernan  
Edwin Lewis  
James McClellan  
Theodore Perros  
Joel Rothstein  
Alby Segall  
Fred Treff

THE GEORGE WASHINGTON UNIVERSITY  
Washington, D. C.

FACULTY SENATE  
COMMITTEE ON ADMINISTRATIVE MATTERS  
AS THEY AFFECT THE FACULTY

Annual Report - 1971-72

The Committee on Administrative Matters as They Affect the Faculty had little activity this current year. Although several matters were referred to it, only one really came within the province of the committee - the matter of considering the advisability of having faculty representation on the University Parking Committee. After much discussion at a meeting of the committee, the chairman was ordered to discuss the matter with President Elliott in order to ascertain his feelings on the matter of such representation as well as function.

President Elliott not only approved representation on the basis of full voting privileges, but did so with enthusiasm. The matter was reported to the Senate and left to the Executive Committee for action.

Two other matters were referred to the committee, one regarding sabbatical leave for a faculty member and another regarding commencement and spring semester closing dates. These matters were referred to other and more appropriate Senate committees by the Committee on Administrative Matters as They Affect the Faculty for action.

Respectfully submitted

*Anthony Marinaccio*

Anthony Marinaccio, Chairman

The Committee  
Kenneth Bumgarner  
Walker K. Kahn  
Anthony Marinaccio  
Anthony J. Mastro  
G. Olkhovsky  
David E. Silber  
Jeanne Snodgrass  
Ira R. Telford  
H. John Cantini, ex officio  
William D. Johnson, ex officio

THE GEORGE WASHINGTON UNIVERSITY  
Washington, D. C.

FACULTY SENATE  
COMMITTEE ON ADMISSIONS AND ADVANCED STANDING

Annual Report - 1971-72

The Committee held one meeting called by the chairman, Professor John P. Reesing. The discussion at that meeting resulted in Resolution 71/22 which was presented to the Faculty Senate by Professor Margaret Montzka, Acting Chairman, at its meeting on February 11, 1972. The resolution passed unanimously.

The Committee

John P. Reesing, Chairman

Lewis F. Affronti

David L. Atkins

J. F. Burks

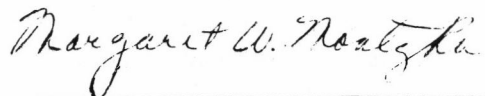
Nancy Diers Johnson

George M. Koehl

Margaret W. Montzka

Alvin C. Jensen, ex officio

Joseph Y. Ruth, ex officio



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Margaret W. Montzka  
Acting Chairman



THE GEORGE WASHINGTON UNIVERSITY  
Washington, D. C.

March 21, 1972

To: Chairman, Executive Committee  
The Faculty Senate

From: Faculty Senate Committee on Appointment, Salary  
and Promotion Policies (including Fringe Benefits)

Annual Report: 1971-72 Session

Business conducted by the committee during the 1971-72 Session of the Faculty Senate included the following:

- (1) Liaison with the AAUP to remain current on faculty compensation. Since the conventional per centile ranking of GWU faculty compensation in the national survey will not be available until after expiration of the committee's term, a comparison of GWU to a set of representative universities was obtained and is attached.
- (2) Consultation with the administration on a change in past service benefits. Past service benefits pertain to GWU service before 1945 and add certain payments to the TIAA/CREF retirement program. The committee concurred in the administration's lowering from 65 to 60 the age at which application may be made for retirement benefits under this program.
- (3) Study of the faculty retirement plan as to minimum age. A study of the option of voluntary retirement of eligible faculty members before age 65 was made by using data supplied by TIAA/CREF. A resolution was prepared and recommended to the Faculty Senate as attached. \*
- (4) Inquiry into non-contribution to the retirement plan for summer teaching. The current non-contribution to the retirement plan (TIAA/CREF) for summer teaching unless on a 12-month contract was investigated by survey of the circumstances at eight universities. Six of the eight had practices like GWU with only two making the contributions.

The Committee  
A. H. Desmond  
Burton S. Epstein  
Robert Heller  
Arthur D. Kirsch (chairman Fall Semester)  
F. C. Kurtz  
Charles R. Mann  
Alvin E. Parrish  
Presson S. Shane  
David J. Sharpe  
Richard D. Walk  
Harold F. Bright, Provost, ex officio

*Presson S. Shane*  
Presson S. Shane  
Acting Chairman

\* Circulated with agenda dated April 6 for the April 14, 1972, Senate meeting. Senate voted to refer to Committee on University Resources for consideration and report at the September meeting of the Senate.

Table A

Weighted Average Salary and Average Compensation for George Washington University and for a Selected Group of Institutions, by Academic Rank, 1971-72<sup>1</sup>

(9-Month Basis)

Academic Rank	Average Salary		Average Compensation	
	GWU	Sel. Grp. <sup>2</sup>	GWU	Sel. Grp. <sup>2</sup>
Prof.	\$21,590	\$22,000	\$24,350	\$25,240
Assoc.	14,160	15,750	16,180	18,050
Asst.	11,480	12,730	13,230	14,490
Instr.	8,440	9,940	9,890	11,120
All Ranks	16,260	16,790	18,490	19,200

<sup>1</sup> Data obtained from the AAUP questionnaire.

<sup>2</sup> The selected group includes: NYU, Univ. of Penn., Syracuse Univ., Univ. of Chicago., Univ. of Pittsburgh, Stanford Univ., Boston Univ., and Brown Univ.

Table B

Average Dollar and Percentage Increases Needed to Have the Average Salary and Average Compensation of George Washington University Equal the Average Salary and Average Compensation for the Selected Group of Institutions, by Academic Rank, 1971-72

Academic Rank	Dollar		Percentage	
	Salary	Increase Comp.	Salary	Increase Comp.
Prof.	\$ 410	\$ 890	1.2%	3.7%
Assoc.	1,590	1,870	11.2	11.2
t.	1,250	1,260	10.9	9.5
Instr.	1,500	1,230	17.8	12.4

Table C

Average Fringe Benefits Included in Determining Average  
Compensation for a Selected Group of Institutions  
and for George Washington University,  
1971-72<sup>1</sup>

(All Ranks Combined)  
(9-Month Basis)

	<u>In Dollars</u>	<u>As a Percentage of Salary</u>
NYU	\$2,370	13.4%
U. of Penn.	2,150	12.2
Syracuse	2,290	15.4
U. of Chgo.	2,640	14.0
U. of Pitts.	2,040	13.5
Stanford	3,250	17.8
Boston Univ.	2,280	15.2
Brown Univ.	2,550	15.3
GWU	2,230	13.7

<sup>1</sup> With the exception of Penn., Syracuse and Chicago not reporting unemployment tax, and Syracuse no workmen's compensation tax, the fringe benefits included in the above data are: FICA, retirement, medical insurance, life insurance, Guaranteed Disability Income Protection, unemployment, workmen's compensation and tuition for faculty children. The institution's contributions to retirement range from 5 percent to 13 percent of salary (or averaging 9 percent of salary). Only NYU and GWU do not have cash option for tuition for faculty children.



THE GEORGE WASHINGTON UNIVERSITY  
Washington, D. C.

FACULTY SENATE  
EDUCATIONAL POLICY COMMITTEE

Annual Report - 1971-72

The business of this committee during the 1971-1972 Faculty Senate session is summarized as follows:

1. By assignment from the Executive Committee, the Educational Policy Committee conducted a survey of faculty opinion related to the "modified semester." An interim report, including a summary of findings and recommendations, was issued and is attached to and made a part of this report.
2. The committee considered the question of discrimination on the basis of sex by campus organizations. It drafted and submitted to the Senate Resolution 71/21 which prohibits such discrimination by academic and professional organizations. A copy of 71/21 as passed by the Senate is attached and made a part of this report.
3. The committee reaffirmed its position that the University should not observe religious holidays.
4. The committee recommended that the spring 1972 academic calendar be altered to extend spring recess through Monday, April 3, and to set the last day of classes on Monday, May 1.
5. By assignment from the Executive Committee, the Educational Policy Committee studied Professor Bergmann's "A Resolution to Establish Senate Hearings on the Academic Developments of Departments." The committee worked out some modifications to the resolution but is not ready to report it to the Senate for action. A copy of the resolution in its present revised form is attached to and made a part of this report, and shall be included in the business of this committee during the next Senate session (Senate By-laws, Section 4).

The Committee

John B. Christensen  
Andrew Gyorgy  
Hewitt Kenyon  
William D. MacDonald  
J. Kenneth McDonald  
Elizabeth S. Neyman  
Thomas M. Peery  
Reuben E. Wood  
Helen B. Yakobson  
A. J. Zuchelli  
Harold F. Bright, Provost, ex officio



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Reuben E. Wood, Chairman

A RESOLUTION TO ESTABLISH SENATE HEARINGS ON THE  
ACADEMIC DEVELOPMENTS OF DEPARTMENTS

- Whereas, the unity of the university and the excellence of its overall program is of concern to the Faculty and to the whole academic community; and
- Whereas, important consequences of decisions bearing on the development of individual programs may be felt late and remain too long unnoticed; and
- Whereas, the Faculty Senate is the appropriate forum to consider any dangers to the intellectual climate of the whole university, and to assist in efforts to avoid a possible irreversible effect upon a vital part of the university; therefore

BE IT RESOLVED BY THE FACULTY SENATE OF THE GEORGE  
WASHINGTON UNIVERSITY

1. That any department or school which feels that the institution's drive for excellence is seriously impaired by policies imposed by the administration or a faculty unit should exercise the responsibility to present its evaluation to the Faculty Senate after preliminary discussions with appropriate Senate committees;
2. That the Faculty Senate should accept responsibility for making such recommendations for corrective measures as it judges appropriate.

Otto Bergmann, Physics  
Member of the Senate (1971-72)

THE GEORGE WASHINGTON UNIVERSITY  
Washington, D. C.

FACULTY SENATE  
COMMITTEE ON THE LIBRARY

Annual Report - 1971-1972

1. The bulk of the Committee's work for this Senate term is reflected in the Special Report to the Senate dated January 24, 1972, and the accompanying Resolution 71/20.
2. The above Resolution 71/20 having been referred by the Senate to the Resources Committee for further study, it is recommended that the succeeding Library Committee extend its full cooperation to the new Resources Committee in its consideration of the Resolution.
3. It is further recommended that the succeeding Committee consider the advisability of reviewing the "Principles for Allocating Materials - Consortium Libraries," recently adopted by the Consortium Executive Committee and reported in the Library Newsletter, January 1972, especially the principle of reallocation of collections.
4. Finally, the Committee would like to commend to the Senate and Faculties the recently formed "Friends of the Libraries of George Washington University" which they will shortly be receiving an invitation to join.

The Committee

John G. Allee  
Hugh Y. Bernard  
James H. Coberly  
Roland E. Fleischer  
Irving I. Glick  
William B. Griffith  
Mary Louise Robbins  
Joseph B. Smith, Jr.  
Waldo Sommers  
Dewey Wallace

Rupert C. Woodward, Director of Libraries,  
ex officio  
Invited Participant, Isabel Young,  
Medical Librarian

*William B. Griffith*

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William B. Griffith, Chairman

THE GEORGE WASHINGTON UNIVERSITY  
Washington, D. C.

FACULTY SENATE COMMITTEE ON PHYSICAL FACILITIES  
ANNUAL REPORT  
1971-72 Session

The Committee on Physical Facilities met on nine occasions under its charge from Senate Resolution 71/3 "to conduct such hearings and studies as it deems appropriate to advise the Senate as to what action or recommendations it should take with respect to new buildings." It heard testimony from six witnesses (see appendix A) who were not members of the committee and was advised of university practices by its ex officio members. In addition, the chairman spoke by telephone with the deans of architectural schools of Howard and Catholic Universities.

The committee was in agreement that the work involved in planning, designing, and constructing a new building is a complex undertaking that is baffling to laymen. Much of the work of the committee was directed towards comprehending the processes involved (see appendices B and C). The recommendations below can be better understood if the several stages or steps involved in constructing a new building are recognized (see appendix C).

The role of faculty and other lay users of a building can be most effective during the planning or programming phase of the construction process. It is at this stage that the user can make known his functional requirements which help to define the need for space, special facilities, and equipment. Increasingly, as the process moves through the final design phase, the work becomes heavily technical in character and the final features of the building become set.

The roles of the experts (planners, architects, engineers, and special consultants whose retention is particularly important in the design of highly specialized facilities) are important throughout the process. It is they, not the faculty of a school or department, who are experienced in building design. In this regard, the committee views with favor the budgetary allocations which will permit the hiring of two additional university architect-planners. Under the leadership of a Director of Planning and Construction, the university staff overseeing the construction of new buildings will have been augmented by six professionals since the completion of Building "C" and the University Center.

The committee did not attempt to assign "blame" for any alleged inadequacies of newly constructed buildings, nor indeed did it attempt fully to verify or refute them. It did attempt to learn the procedures followed by the university in planning and constructing a new building and took note of the fact that some segments of the university community expressed dissatisfaction with the law library and the University Center. Based on its understanding of university practices and the criticism leveled at certain recently constructed buildings, the committee has made recommendations which, together with the increase in professional staff noted above, will help ensure confidence that future construction will be planned carefully and designed with the highest professional competence.



By a unanimous vote, the committee recommends the following resolution to the Faculty Senate:

(71/32)

BE IT RESOLVED BY THE FACULTY SENATE OF THE GEORGE WASHINGTON UNIVERSITY:

That the President, with the advice and consultation of the Faculty Senate, shall appoint a committee representative of the anticipated users of a proposed building to:

1. Advise and consult with the appropriate administrative officers in preparing the program for a new building;
2. Advise and consult with the appropriate administrative officers in the selection of an architect to design a new building;
3. Advise and consult with appropriate administrative officers and the architect after review of each of the program schematic, preliminary and final design stages; however, it is understood that instructions to the architect can be made only with the approval of the university's designated project officer; and
4. Promptly inform the Vice President and Treasurer in writing of their dissatisfaction with any phase of the planning or design processes.

BE IT FURTHER RESOLVED:

That periodic reports be made to the Committee on Physical Facilities of the Faculty Senate by appropriate administrative officers to advise of progress in the planning and design of each new building (including architect selection) and its relationship to overall campus plans.

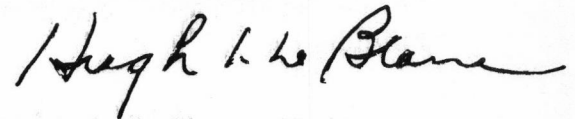
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The committee wishes to stress the importance of a cooperative spirit among the several groups involved in the process of new construction. The University Planning and Construction staff must actively assist the Committee of Users in identifying and articulating their program needs and preferences and in interpreting the more technical features of the construction documents. The Committee of Users must be willing to spend the time required to define accurately their program requirements and to respond promptly to requests for information from the administrative planners. For its part, the architectural firm must assume the professional responsibility, after appropriate consultations with the Committee of Users and with the University Planning and Program staff, of designing a building which satisfies the aesthetic and functional requirements of the university.

In submitting its recommendations, the committee recognizes that final authority over decisions affecting new construction rests with the Board of Trustees or its delegated representatives among the administrative staff. It also recognizes that, with the

exception of architect selection, the procedures represent no sharp break with current practices. Nevertheless, it is felt that formalizing a process that ensures consultation with faculty (and other) groups of users is a sound way to promote satisfaction with our building program.

For the Committee



Hugh L. LeBlanc, Chairman

The Committee

Herman H. Hobbs, Physics, Chairman - Fall Semester  
Hugh L. LeBlanc, Political Science and Public Affairs, Chairman - Spring Semester  
Frank D. Allan, M. D., Anatomy  
Richard C. Allen, Law  
G. M. Arkilic, Applied Science  
James L. Breen, Physical Education  
Sherwin Greene, Urban & Regional Planning  
David G. White, Chemistry

Henry W. Herzog, Vice President and Treasurer, ex officio  
J. C. Einbinder, Business Manager, ex officio  
Charles E. Diehl, Assistant Vice President and Assistant Treasurer, ex officio

Special Report - Faculty Senate Committee on  
Physical Facilities

APPENDIX A

Witnesses who were not members of the Committee on Physical Facilities and who appeared before it in connection with the Committee's charge under Faculty Senate Resolution 71/3:

Hugh Y. Bernard, Law Librarian

Robert G. Bidwell, Assistant Law Librarian

Rupert Woodward, Director of Libraries

Charles B. Nutting, National Law Center

David Robinson, Jr., National Law Center

Boris C. Bell, Director, Marvin Center

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Enclosure with letter dated December 8, 1971, from Vice President and Treasurer Henry W. Herzog to the Chairman of the Senate Committee on Physical Facilities;

OFFICIAL UNIVERSITY PROCEDURE FOR THE SELECTION OF  
AN ARCHITECT FOR A GIVEN BUILDING

The architect for each project is selected by the Vice President and Treasurer and approved by the President of the University and the Board of Trustees.

In selecting architects, the Vice President and Treasurer bases his selection on the following general criteria:

1. The experience of the architect in work of similar size, type and complexity.
2. The competence of the architect in handling the work to be entrusted to him. Considerations in judging competence are:
  - a. the size of his organization.
  - b. the efficiency of the organization.
  - c. the ability to design projects within cost limits.
  - d. recommendations of other clients.
3. The standing of the architect in his profession.
4. The standing of the architect in the community.
5. Demonstration by the architect of the following:
  - a. creative and artistic ability.
  - b. technical competence.
  - c. business and administrative capacity.
  - d. ability to balance design with utility and maintenance.
  - e. ability to cooperate with those involved in the project.
  - f. good judgement and integrity.
6. The location of the office of the architect in close proximity to the University.
7. A full understanding by the architect of the D. C. Building Codes and Zoning Regulations and a good working relationship with D. C. Government Building Officials.
8. The confidence of and a good working relationship by the architect with the principal building contractors in the District.
9. An interest by the architect in the G. W. U. beyond that incorporated in the contract and the confidence of the Officers of the University and those responsible for the planning of the particular building in the architect.



In addition to the above general criteria, prior experience with the University is valuable because of:

1. Architect's knowledge of campus plan and planning policies.
2. Architect's experience in University building standards.
3. Architect's knowledge of University maintenance experience.

- - - - -

Excerpt from minutes of the October 14, 1972, meeting of the Committee on Physical Facilities - Mr. Charles E. Diehl, Assistant Vice President and Assistant Treasurer, ex officio member of the committee, spoke as follows:

The process of getting a building built is an unusual process. It is an anachronism in today's world because it is perhaps the last area, except Medicine or Law, where so many individual actions have to be coordinated. It is a very elaborate process which proceeds over a very long period of time. It is an extremely difficult process. So much so that there have been organizations established just to conduct research into the communications within the construction industry, and the problem of passing information from step to step in the building process. A lot of people don't recognize how these steps proceed. Roughly, and quickly --

1. You start out with a function called planning. The planning function initially doesn't deal with drawings. In words, it defines the function, and the space, and special features.
2. After this step you produce what is known as a building program. Usually the program describes square footage and describes the functional concept of the building. What should the building be like, what is the site like, should it be high, what are constraints? Then dollar figures are arrived at. Then you take a look at it and ask, "Have we got enough money to meet this program," or "We don't have enough money; should we go get more, or should we squeeze the program?" This is the right way. If you don't proceed properly you start designing, you don't cost it out, and you often end up with a mess. You will be taking things out later that have already been spaced functionally on a drawing. When you pull something out it often leaves a void in the plans which should have been recognized at the program stage. The program is the essence of the whole matter. Without a decent well-defined program determined by people who are going to use the space, you might as well give up all hope of achieving anything you would want.
3. After you move out of the programming into the design stage, there are three stages in the designer's work. These are:
  - a) schematics, in which you take the functional layout and do line drawings, and you can look at the elevations and block and mass of the building and finally decide what the building is going to look like on the site. When you get finished you price it again and see how you are doing. . . if you don't like it you work the design over some more.
  - b) preliminary design is where you put the mechanical, electrical, and structural systems into the building. To make sure those systems all fit you come up with another set of drawings. This set is again priced out, and you again go through the items -- does it work, does it have a budget that will fit, does it look like we want it to look?
  - c) design development or working drawings is where we develop not only the drawings but the specifications. This is where you specify light fixtures, doorknobs, colors, finishes, built-in equipment, furniture, etc. You end up with plans and specifications for bidding or negotiating.

4. The next stage is the bidding phase. You put it out to contractors and go through the process of bidding. We were pleasantly surprised when we got the bids back on the Medical School. We had specified 21 alternates because we had doubts as to whether we could afford the building exactly as designed. Fortunately it came in under the bids. So this was valuable... something that went on in the bidding process which gave us some additional flexibility.
5. Next is the construction phase and this is a difficult phase--two or three years--you are dealing with the architect on a day-by-day basis, looking at shop drawings, looking at materials, looking at what the contractor is proposing to put into the building. We now have on the staff people whose job it is to work with the architect and help the ultimate user to make sure the users are getting what they need, that these things are suitable for the needs, and that equipment is going to work. The users are being brought into the process and know what is going on.
6. When you finally get through with the building and turn it over to the users, you go through a pretty exhaustive examination of the building, producing a check or punch list for the contractor to correct.
7. You also go through a checkout period in which the contractors train our Physical Plant personnel to operate the building and provide data on all the sophisticated equipment.
8. When you get all through with this checkout, we accept the building and turn it over to the Business Manager, Mr. Einbinder, and his people in Physical Plant and move in the users.

This is a complex process. It is long term and a difficult thing. In most every instance you are faced with a tremendous communication problem because most people are lazy mentally and they do not write down the action they took. They do not write down the basis for every decision. So to analyze at the end of the process what went on is like reaching under the table and grabbing. No one really knows who said what at what conference, or who said what over what telephone and why anything went the way it went. In fact, if you get a great building built at all it is to a degree good fortune.

- - - -

## REPORT OF THE SENATE COMMITTEE ON PUBLIC CEREMONIES, 1971-1972

The Senate Committee on Public Ceremonies held three meetings during the 1971-1972 year: September 22, 1971; January 14, 1972; and February 24, 1972.

During the year the Committee recommended approval of eight nominations received by the schools and colleges and various individuals for honorary degrees, deferred action on two recommendations and denied approval of one recommendation.

In the general discussion regarding honorary degrees, it was pointed out that one of the deans had requested someone to speak at Commencement and had advised the individual that he would recommend to the Board that he be awarded an honorary degree. It was agreed by the Committee that Professor Jones, University Marshal, would write a general letter to all deans reminding them that all initial communication concerning honorary degree proposals should come through the President of the University after approval of the Board of Trustees and that all recommendations from the deans should come to the Public Ceremonies Committee with the concurrence of the faculty of the school or college involved.

The following recommendations which required further action were made by the Committee:

- 1) The Committee recommended the rescheduling of the Commencement exercises for the Spring 1972 Commencement by as many of the schools and colleges as possible to be held on Sunday, May 14, 1972 or Sunday, May 21, 1972, with the preference for the May 14 date and suggested that the list of prospective graduates be made out informally by the Registrar to appear on the Commencement Program with a notation appearing on the bottom that this was a list of those "who were expected to complete all requirements for graduation" and that diplomas be mailed to the graduates as soon after the Commencement date as possible.
- 2) The Committee recommended that the Commencement exercises for 1973 for as many schools and colleges as possible to be held on Sunday, May 6, 1973 with the same provisions applying as those set forth in the recommendation for the 1972 Commencement exercise.
- 3) It was brought to the attention of the Committee that there was some concern in the University over the fact that no formal recognition is given to students who complete requirements for their degrees at the end of the Summer Sessions. Suggestions being made that the University reestablish the previous practice of listing graduates names on the Winter Convocation Program of those who completed the degree requirements during the summer with an asterisk showing that degrees had been completed in the previous Summer Session and that these students be invited to be present and participate in the Winter Convocation be recommended. The Committee unanimously agreed to approve this recommendation.

The Committee wishes to thank Miss Gertrude Weitzel, Administrative Assistant to the Board of Trustees, for faithfully attending all meetings of the Committee and preparing the minutes.

Public Ceremonies

Members:

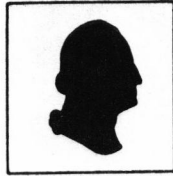
Bennett, James T., Economics  
Conner, George F., Business Admin.  
Calabrisi, Paul, Anatomy  
\*DeAngelis, V. J., Physical Education  
Eastin, Roy B., Business Administration  
Jones, Robert G., Religion; Univ. Marshal  
Latimer, John F., Classics  
Regnell, Joan R., Speech & Drama  
Tidball, M. Elizabeth, Physiology  
Yeide, Harry, Jr., Religion

Lloyd H. Elliott, President, ex officio  
Frederick R. Houser, Registrar, ex officio

\*Chairman: Angel, Grover L., Education

\*Member of the Senate





THE GEORGE WASHINGTON UNIVERSITY

Department of Biochemistry

April 4, 1972

MEMORANDUM TO: Dr. Edwin L. Stevens  
Chairman, Executive Committee  
Faculty Senate

Annual Report of Research Committee

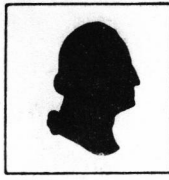
The Research Committee did not have any business carried over from the previous academic year, nor were there requests for consideration of new business, and therefore the Committee has not met during the 1971-72 academic year.

Respectfully submitted,

*George V. Vahouny*  
George V. Vahouny  
Chairman

The Committee

Yousef Al-Doory  
Otto Bergmann  
Richard Dabney  
Christopher Jehn  
Clarence A. Lewis  
Ralph K. Lewis  
W. H. Marlow  
Sean O'Reilly  
Philip N. Reeves  
C. E. Rice  
Chung-Wen Shih  
Joseph L. Tropea  
George V. Vahouny  
Harold F. Bright, ex officio  
Arthur E. Burns, ex officio  
Louis H. Mayo, ex officio



*Office of Vice President and Treasurer*

March 9, 1972

MEMORANDUM TO: FACULTY SENATE  
FROM: PROFESSOR RAYMOND R. FOX, CHAIRMAN, SENATE COMMITTEE ON  
SCHOLARSHIP 1971-1972.  
SUBJECT: REPORT OF 1971-1972 COMMITTEE ACTIVITIES

The committee has worked on a number of topics this past year. One subject is not quite completed, a review of the policy of awarding Board of Trustees Scholarships to foreign students which policy had been approved for a trial period. A copy of committee meeting minutes are attached for the Senate file.

The major items that were completed are presented in the form of three resolutions which are submitted herewith.\* These resolutions recommend and urge:

- 1.) A change of name for the committee.
- 2.) A change in policy to permit Board of Trustees Scholarships to be awarded to incoming transfer students who have completed approximately two years (minimum) of study at another institution of higher learning.
- 3.) A change in policy to allow Board of Trustees Scholarships to be awarded to potential scholars even though no financial need is demonstrated.

It is the hope of the committee that the Senate will take affirmative action on these resolutions at the April meeting as it is anticipated the latter two resolutions may have a direct bearing on the year 1972-1973.

\* circulated with agenda of 4/6/72 for the  
April 14, 1972, Senate meeting.

THE GEORGE WASHINGTON UNIVERSITY  
Washington, D. C.

FACULTY SENATE  
COMMITTEE ON UNIVERSITY OBJECTIVES

Annual Report - 1971-72

Most of the year's work was devoted to complying with a request from the Executive Committee that we prepare an evaluation of the Report of the Commission on Governance of the University. A comprehensive report (copy attached) including fourteen resolutions was presented to the Senate on December 10-17, 1971. The Senate adopted thirteen of these resolutions, either as presented or in modified form.

The other major undertaking of our committee was to begin consideration of the appropriate role of George Washington University in the spectrum of institutions of higher education. Due to the shortened term of the 1971-72 Faculty Senate and to the heavy demands of our work on the Governance Report, only a beginning of a consideration of University objectives could be made. We did, however, spin off an additional Resolution Relating to Faculty Performance Standards (71/33) (copy attached) for consideration at the March 10 meeting of the Senate.

We urge a continuation of the consideration of roles and objectives of the University by the next Committee on University Objectives.

Respectfully submitted,

The Committee

Raymond S. Cottrell, Jr.

Roy B. Eastin

Gérard Huve'

Kenneth Johnson

Stephen G. Kent

Ruth Krulfeld

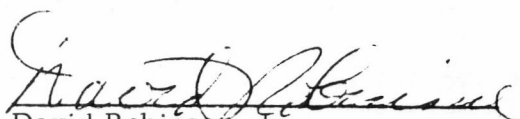
George S. McCandlish

Robert E. Park

David Robinson, Jr.

Harold F. Bright, Provost, ex officio

Eugene R. Magruder, Dean, College of General Studies, ex officio

  
David Robinson, Jr.  
Chairman

THE GEORGE WASHINGTON UNIVERSITY  
INTERDEPARTMENTAL MEMORANDUM

TO: Edwin L. Stevens  
Chairman, Executive Committee

FROM: Leon Gintzig *LG*  
Chairman, University Resources

SUBJECT: Annual Report - University Resources Committee

DATE: April 11, 1972

During this past year the Senate Committee on Resources held three scheduled meetings.

Beginning with the first organizational meeting, each successive meeting was spent in establishing guidelines relative to the role of the committee.

The acquisition of new revenue resources underlined the main objective at each meeting. General discussion was held in particular with the changing role and function of the committee. It was the consensus that the committee should play a part, not only in resources, but in the overall University development. It was felt that the total faculty had not been actively involved in developing the resources of the community, and that one of the functions of this committee would be to expand its role into a broader organization of involving the whole University community. The committee agreed that this should be the first step so that the University would be able to better serve its community, and obtain greater community support.

To accomplish the above, it is recommended

1. That the committee on Resources meet regularly once a month; it is also recommended that the committee meet during the summer on an interim basis.
2. It is further recommended that the committee's name be changed from the "Committee on Resources" to the "Committee on Resources and Development".

The Committee

Joseph P. Fox  
G. J. Ginsburg  
Leon Gintzig  
Carl M. Harris  
Victor F. Ludewig  
Carl Steiner  
Judith C. Young  
Alumnus James C. Van Stort, Jr.  
Alumnus Joseph B. Danzansky  
Vice-President (Development) Seymour Albert, ex officio





A RESOLUTION RELATING TO THE PRINCIPLE OF  
VOLUNTARY OPTIONAL RETIREMENT AT AGE 62  
(72/2)

WHEREAS, there is considerable faculty interest in optional retirement at age 62, and

WHEREAS, consultations with TIAA/CREF have indicated the feasibility of such a retirement option without economic detriment to either the retiree or the University, therefore

BE IT RESOLVED BY THE FACULTY SENATE OF THE GEORGE WASHINGTON UNIVERSITY THAT:

The Faculty Senate recommends that present retirement plans be augmented by the principle of voluntary optional retirement at age 62 (at approximately the present age 65 benefits) with no increase in personal contributions, this after a minimum of twenty years of service.

Committee on Appointment, Salary and  
Promotion Policies (including Fringe Benefits)

March 21, 1972

A RESOLUTION TO CHANGE THE NAME OF  
THE COMMITTEE ON SCHOLARSHIP  
(72/3)

WHEREAS, the existing name of the Committee on Scholarship could imply a scope of activity including many aspects of academic achievement; and

WHEREAS, the Committee for years has been active in the program of all forms of financial aid to students at the University including scholarships, loans, tuition grants, etc.; and

WHEREAS, it is believed the name of the Committee should reflect its general function; therefore

BE IT RESOLVED BY THE FACULTY SENATE OF THE GEORGE WASHINGTON UNIVERSITY THAT:

The name of the Committee on Scholarship be changed to Committee on Student Financial Aid.

Committee on Scholarship

March 1972

A RESOLUTION TO PERMIT AWARD OF BOARD OF TRUSTEES SCHOLARSHIPS  
TO ENTERING TRANSFER STUDENTS (72/4)

WHEREAS, it is desired to attract highly qualified students to the University; and

WHEREAS, many students now spend their first two years of study at community colleges or junior colleges subsequently transferring to a four-year institution; and

WHEREAS, financial aid to incoming students from community or junior colleges could attract such students if the total costs would thus approach costs at state universities; therefore

BE IT RESOLVED BY THE FACULTY SENATE OF THE GEORGE WASHINGTON UNIVERSITY THAT:

The Faculty Senate recommends, effective with Fall Semester 1972, Board of Trustee Scholarships may be awarded to highly qualified transfer students who have completed three (3) semesters of full-time study or the equivalent at the time they apply for transfer to this University.

Committee on Scholarship

March 1972

A RESOLUTION TO PERMIT AWARD OF BOARD OF TRUSTEES  
SCHOLARSHIPS ON BASES OTHER THAN FINANCIAL NEED (72/5)

WHEREAS, it is desired to attract highly qualified students to the University;  
and

WHEREAS, the University can benefit from the tuition and other income  
brought by students who are not supported by large amounts of  
financial aid; and

WHEREAS, some highly qualified students have parents with income above  
that which would demonstrate financial need but insufficient to  
allow the student to attend this University; and

WHEREAS, in past years, when demonstrable financial need was not a  
condition for award of scholarships, a significant number of  
highly qualified applicants from across the nation were  
attracted to our University; therefore

BE IT RESOLVED BY THE FACULTY SENATE OF THE GEORGE WASHINGTON  
UNIVERSITY THAT:

The Faculty Senate recommends that Board of Trustees Scholarships may be  
awarded and continued to deserving students on bases other than need, effective  
for students entering Fall 1972 and later.

The effect of this change will be reviewed and reported on after a four-year trial  
period.

Committee on Scholarship

March 1972

Senate Meeting April 14, 1972 - Nominations for Standing Committees  
ADMINISTRATIVE MATTERS AS THEY AFFECT THE FACULTY

\*Chairman: Schiff, Stefan O., Asso. Prof., Zoology

Members:

Brown, Dr. Halla, Prof. Medicine  
Ireland, C. Terrance, Asso. Prof. Statistics  
Johnson, William D., Director of the Budget Office  
Kenney, Dr. Richard A., Prof., Physiology  
Mastro, Anthony J., Chairman and Asso. Prof., Accounting  
Moryadas, S., Asst. Prof. Geography  
Olkhovsky, George, Asso. Prof. Slavic L&L  
St. Cyr, Carol R., Prof. Education

ADMISSIONS AND ADVANCED STANDING

\*Chairman: Reich, Bernard, Asso. Prof. Political Science & International Affairs (sabb. '71-'72)

Members:

Affronti, Lewis F., Prof., Microbiology  
Atkins, D. L., Asst. Prof., Biological Sciences  
Jensen, Alvin C., Asso. Dean & Asso. Prof. Lecturer in Education  
Koehl, George M., Prof. Physics (Acting Chairman Spring Semester 1972)  
Loeser, Dr. Norma, Asst. Prof. Bus. Admin.  
Meltzer, Arnold C., Asso. Prof., Engineering  
Potts, Edward A., Prof. Law  
Winkler, Lawrence, Asst. Prof. Education

APPOINTMENT, SALARY AND PROMOTION POLICIES

\*Chairman: Schwoerer, Lois K. G., Asso. Prof. History (sabb. Spring Semester 1972)

Members:

Aschheim, Joseph, Prof. Economics  
Boswell, John G., Asso. Prof. Education  
Desmond, A. H., Prof. Biology  
Gyorgy, Andrew, Prof. Inst. Sino-Sov. Studies  
Hyman, Barry, Asso. Prof. Engineering  
Mann, Charles R., Asst. Prof. Statistics  
Timbers, Edwin, Prof. Mgm. Sc.  
Walk, Richard D., Prof. Psychology (Acting Chairman, Spring Semester 1972)  
Weintraub, Dr. Herbert, Asso. Prof. Anesthesiology

ATHLETICS

\*Chairman: Vahouny, George V., Prof., Biochemistry

Members:

Bielski, Lee S., Asso. Prof. Speech  
Caress, Edward, Asso. Prof. Chemistry  
Fox, Samuel M., Prof. Cardiology/Medicine  
Fredland, John E., Asst. Prof. Economics  
Herber, Charles J., Asso. Prof., History  
Jones, Dr. T. L., Instr. Ob/Gyn  
McGowan, Dr. Larry, Asso. Prof. Ob/Gyn  
Van Dyke, Merle G., Asst. Prof. Spec. Education  
Two Alumni Members (pending)

\* Member of the Senate



Senate Meeting April 14, 1972 - Nominations for Standing Committees

EDUCATIONAL POLICY

\*Chairman: Kirsch, Arthur D., Prof. Statistics (sabb. Spring Semester 1972)

Members:

Ericson, R. F., Prof. Mgm. Sc.

Hill, Peter P., Asso. Prof. History

Kenyon, Hewitt, Prof. Mathematics

MacDonald, W. A., Prof. Art

McDonald, J. Kenneth, Asso. Prof. International Affairs

Neyman, Elizabeth S., Asst. Prof. Spanish

Peery, Dr. Thomas M., Prof. Pathology

Plotz, Judith A., Asst. Prof. English

\*Solomon, Henry, Prof. Economics (Chairman Spring Semester 1972)

Yakobson, Helen, Prof. Slavic L&L

Zuchelli, A. Joseph, Jr., Prof. Physics

LIBRARY

\*Chairman: Griffith, William B., Asso. Prof. Philosophy

Members:

Allee, John G., Prof. English

Coberly, James H., Prof. English

Fleischer, R. E., Asso. Prof. Art

Lang, Roger H., Asst. Prof., Engineering

Robbins, Dr. Mary Louise, Prof., Microbiology

Sommers, Waldo, Prof. Public Administration

Thibault, Jean-Francois, Asst. Prof. Romance L&L

Tidball, Dr. Charles S., Prof. Physiology

Wallace, Dewey, Asso. Prof. Religion

PHYSICAL FACILITIES

\*Chairman, Kaye, John, Prof. Engr. & Ap.Sc.

Members:

Dockeray, J. C., Dean and Prof., Bus. Admin.

Frankie, Richard J., Asso. Prof. Education

Greene, Sherwin, Asst. Prof., URP

King, James C., Prof. Germanic L&L

Snodgrass, Jeanne, Asso. Prof. Phy. Ed.

Toridis, Theodore G., Asso. Prof. Engr.

White, David G., Prof. Chemistry

PROFESSIONAL ETHICS AND ACADEMIC FREEDOM

\*Chairman: Pierpont, Dr. Howard C., Asso. Prof. Surgery

Members:

Crafton, Paul A., Prof. Engr. Admin.

Gray, Wood, Prof. History

Hugh, Dr. Rudolph, Prof. Microbiology

Kramer, Dr. Norman C., Asso. Prof. Medicine

Kuhn, Roger S., Prof. Law

Naeser, Charles R., Prof. Chemistry

Willson, Robert C., Asso. Prof. Journalism

Wood, Reuben E., Prof., Chemistry

Senate Meeting April 14, 1972 - Nominations for Standing Committees

PUBLIC CEREMONIES

\*Chairman: Angel, Grover L., Prof. Education

Members:

Bennett, James T., Asst. Prof. Economics

Calabrisi, Dr. Paul, Prof. Anatomy

Conner, George F., Asso. Prof. Bus. Admin.

Eastin, Roy B., Prof. Bus. Admin.

\*Grub, Phillip, Asso. Prof. Bus. Admin.

Latimer, John F., Prof. Classics

Tidball, Dr. Elizabeth, Prof. Physiology

Yeide, Harry, Jr., Asso. Prof. Religion

RESEARCH

\*Chairman: Breen, James L., Prof. Phy. Ed.

Members:

Al-Doory, Yousef, Asst. Prof. Epid. & Env. Health

Bergmann, Otto, Prof. Physics

Cohn, Dr. V. H., Prof. Pharmacology

Frey, John A., Prof. Romance L&L

Fuller, Stephen, Asst. Prof., URP

Grubar, Francis S., Asso. Prof. Art

Lewis, Ralph K., Asso. Prof. Anthropology

Marlow, W. H., Prof. Oper. Research

Nimer, Benjamin, Prof. Political Science

Rasmussen, Dale, Asst. Prof. Mgm. Sc.

Siegel, Frederic R., Prof. Geology

Switalski, R. W., Res. Instr. Health Care Admin.

Weintraub, R. L., Prof. Biological Sciences

SCHOLARSHIP

\*Chairman: Davison, Roderic H., Prof. European History

Members:

Claiborne, Jay W., Asst. Prof. English

Fox, Raymond R., Prof. Engr.

Hollinshead, Ariel, Asso. Prof. Med. (liaison EOP Comm.)

Montzka, Margaret W., Asst. Prof. Physics

Mosél, James N., Prof. Psychology

Quitslund, Sonya, Asst. Prof. Religion

Roman, James R., Jr., Asst. Prof. Business Administration

Schueller, G. I., Asst. Prof. Engr.

Turner, William L., Asso. Prof. English

\* Member of the Senate

Senate Meeting April 14, 1972 - Nominations for Standing Committees

UNIVERSITY OBJECTIVES

\*Chairman: Robinson, David, Jr., Professor, Law

Members:

Burks, James F., Prof. Romance L&L

Hamilton, Lilien, Asst. Prof. Art

Huve, Gerard, Asst. Prof. Romance L&L

Jones, Robert G., Prof. Religion

Johnson, Kenneth, Prof. Engr. Admin.

Kent, Dr. Stephen G., Asst. Prof. Pathology

Leite, Laurence A., Prof. Art

Lobuts, John, Asst. Prof. Mgm. Sc.

Park, Robert, Prof. Law

Rashid, Martha, Prof. Education

Schlagel, Richard H., Prof. Philosophy

UNIVERSITY RESOURCES

\*Chairman: Foa, Joseph, Prof. Engr. & Ap.Sc.

Members:

Amling, Frederick, Prof. Business Finance

Bernard, Hugh Y., Prof. Law; Law Librarian

Ginsburg, Gilbert J., Prof. Law

Gintzig, Leon, Prof. & Chairman, Health Care Administration

Horrworth, Gloria L., Asst. Prof. Education

Harris, Carl, Asso. Prof. Operations Research

Johnson, Nancy Diers, Asst. Prof. Phy. Ed.

Steiner, Carl., Asso. Prof. Germanic L&L

Two Alumni Members (pending)

UNIVERSITY AND URBAN AFFAIRS

\*Chairman: Hobbs, Herman H., Prof. Physics (sabb. Spring Semester 1972)

Members:

\*Gordon, Marvin, Asso. Prof. Geography (Chairman, Spring Semester 1972)

McGrath, Dorn C., Jr., Chairman URP, Asso. Prof. Urban Planning

Mondale, Clarence, Director, Off. of Program Development

Nashman, Honey, Asst. Prof. Education

Osborn, Ruth, Director, Continuing Education for Women (CGS)

Pinkus, Charles E., Asst. Prof. Oper. Research

Shworles, Dr. Thomas R., Asst. Res. Prof. Medicine

Sinick, Daniel, Prof. Education

Sten, Christopher W., Asst. Prof. English

Stephens, Richard W., Prof. Sociology

\* Member of the Senate

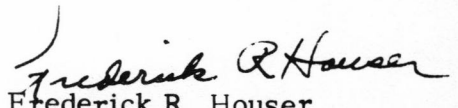
THE GEORGE WASHINGTON UNIVERSITY  
Washington, D. C.

The Faculty Senate

April 6, 1972

The Faculty Senate will meet on Friday, April 14, 1972, at 2:10 p.m., in the Faculty Conference Room on the sixth floor of the Library. Agenda:

- 1) Call to order; welcome to newly-elected SGBA Senate Member Phillip D. Grub and Temporary Member Guy Black (for Daniel R. Cloutier who is on sick leave)
- 2) Minutes of the regular meeting of March 10, 1972
- 3) Special Business -- Report on the Joint Committee of Faculty and Students, Co-chairman Marvin Eisenberg, Joint Committee
- 4) a) A RESOLUTION TO EXTEND THE JOINT COMMITTEE OF FACULTY AND STUDENTS (72/1), Co-chairman Marvin Eisenberg, Joint Committee  
b) A RESOLUTION RELATING TO THE PRINCIPLE OF OPTIONAL RETIREMENT AT AGE 62 (72/2), Acting Chairman Presson S. Shane for the Committee on Appointment, Salary and Promotion Policies (including Fringe Benefits)  
c) A RESOLUTION TO CHANGE THE NAME OF THE COMMITTEE ON SCHOLARSHIP (72/3), Chairman Raymond R. Fox for the Committee on Scholarship  
d) A RESOLUTION TO PERMIT AWARD OF BOARD OF TRUSTEES SCHOLARSHIPS TO ENTERING TRANSFER STUDENTS (72/4), Chairman Raymond R. Fox for the Committee on Scholarship  
e) A RESOLUTION TO PERMIT AWARD OF BOARD OF TRUSTEES SCHOLARSHIPS ON BASES OTHER THAN FINANCIAL NEED (72/5), Chairman Raymond R. Fox for the Committee on Scholarship
- 5) General Business
  - a) Nomination for presidential appointment to the Committee on the Judicial System of four faculty members (the President will select two): Louis J. Harris (Law), Robert E. Park (Law), John E. Ziolkowski (Classics), Lois K.G. Schwoerer (History)
  - b) Nomination for presidential appointment to the Student-Faculty Committee on Appeals of five faculty members, at least one to be a tenured member of the law faculty (the President will appoint four from the five or more listed): Elyce Z. Ferster, Donald Gross, Norayr K. Khatcheressian, Milton Crane, Charles T. Stewart, Jr.
  - c) Nomination for appointment by the President for another term on the Presidential Appeals Board of present members Leroy S. Merrifield, Presson S. Shane, Mary Elizabeth Tidball, and Reuben E. Wood
  - d) Contingent upon action taken on 4(a), nomination and election of Faculty Co-chairman and six additional faculty members for the Joint Committee: Anthony Marinaccio (Co-chairman), Alexander Breslow, Diane Majerus Brewer, Harold C. Demoody, Edwin J. B. Lewis, Theodore Perros, David J. Sharpe
  - e) Nomination and election of Senate Standing Committees (list circulated to Senate Members, adopted list will be circulated with the minutes)
  - f) Annual Reports: Received to date -- Administrative Matters; Admissions and Advanced Standing; Appointment, Salary and Promotion Policies; Educational Policy; Library; Physical Facilities; Scholarship; University Objectives. Due -- Athletics, Professional Ethics, Public Ceremonies, Research, University Resources, University and Urban Affairs
- 6) Brief Statements
- 7) Adjournment

  
Frederick R. Houser  
Secretary

A RESOLUTION TO EXTEND THE JOINT COMMITTEE OF FACULTY AND STUDENTS (72/1)

Whereas, the President often seeks the advice of faculty and students; and

Whereas, the Statement of Student Rights and Responsibilities emphasizes "...the student body shall have clearly defined means, including membership on appropriate committees and administrative bodies, to participate in the formulation and application of institutional policy affecting student affairs"; and

Whereas, a recognized need exists for a joint body of faculty and students to consider policy directly affecting student relations; and

Whereas, students have demonstrated their interest and competence in serving on faculty/student committees; therefore

BE IT RESOLVED BY THE FACULTY SENATE OF THE GEORGE WASHINGTON UNIVERSITY

1. The Joint Committee of Faculty and Students established by Senate Resolution 69/6 and extended for one year by Senate vote on April 16, 1971, be continued for another year;
2. The student members of the Joint Committee be nominated by the Student Nominations Board and appointed by the President.

The Joint Committee

March 23, 1972